

Business Process Analysis: from modeling to mining

Lecturer: Dario Ambroggi

Language

English

Course description and objectives

Today the success of a company depends on the good knowledge, operation and management of its business processes (marketing and sales, procurement, production, logistic etc.). Companies need to know their processes in detail and keep them under control in order to make them efficient, effective and streamlined with the company's goals. For this reason and for the constantly changing market they adopt a holistic approach in managing business processes defined as 'Business Process Management'.

ARIS is the leading software in Business Process Management combining process design, process sharing, process analysis and process mining . Through ARIS, companies gain a deep understanding of their business processes and their whole enterprise structure (Enterprise Business Architecture). In this way companies are able to provide a precise picture of their functioning and can analyze the process performances (process reporting and analysis) in order to continuously improve their business. ARIS is widely used by the most important companies all around the world having more than 10.000 customers. Moreover, the leading consulting companies use the process modeling approach in order to drive different type of projects (Business transformation / Merge and Acquisition / Governance Risk & Compliance / IT Implementation) and require their consultants to have Business Process Analysis skills.

Upon successful completion of this course, students should be able to:

- design a business process architecture (a 360-degree view of company processes)
- design a detailed business process map
- perform basic analysis of a business process performance (time, resources etc.)
- identify a data structure for process mining and create simple analysis

Audience

The course is open to all Bocconi students. In particular it is targeted at:

- EMIT and Management students and graduates
- students who want to pursue a master's degree thesis in business processes modeling or business process management
- students who want to complement their organization studies with the knowledge of a software tool that puts into practice organization theory

Prerequisites

Knowledge of management fundamentals.

Note: it is essential to subscribe to www.ariscommunity.com with your student email address (domain "@unibocconi.com"). This will give to the student the possibility to download ARIS software, receive free student licenses, access to e-learning advanced material, access to videos & articles. Moreover, any community member can get support by posting inquiries related to the ARIS software on the different forums available on the ariscommunity.

Guidelines

Registration:

You can sign up for the course only through the **yoU@B Student Diary**, in the "**sign-up for various activities**" box (*please note that the box will appear only when registrations open. It will not be visible beforehand*).

If needed, you can cancel your registration through the yoU@B Diary, provided this is done by the course registration deadline. **No other cancellation methods are accepted.**

Registration will be confirmed a few days before the course begins, through a message posted in the yoU@B student Diary.

Attendance:

- Attendance of **75% or more** of class hours: entitlement to the **Open Badge**
- Attendance of **less than 25%** of class hours: **Exclusion List**

Duration

16 hours

Teaching mode

This course will be delivered **exclusively in person**. Online mode will not be available.

Calendar

Lecture	Date	Time	Room
1	Wed 16/09/2026	18.15 - 19.45	201 (Sarfatti)
2	Wed 23/09/2026	18.15 - 19.45	201 (Sarfatti)
3	Sat 26/09/2026	09.30 - 11.00	201 (Sarfatti)
4	Sat 26/09/2026	11.15 - 12.45	201 (Sarfatti)
5	Sat 03/10/2026	09.30 - 11.00	201 (Sarfatti)
6	Sat 03/10/2026	11.15 - 12.45	201 (Sarfatti)
7	Sat 10/10/2026	09.30 - 11.00	201 (Sarfatti)
8	Sat 10/10/2026	11.15 - 12.45	201 (Sarfatti)

Syllabus of the course

Lecture	Topics	Book reference
1	Introduction to ARIS - BPM methodology and ARIS - Models, objects, occurrences and relationship	Ch. 1, 3, 5, 6, 8, 11, 15
2	Before modelling a process...create the object libraries - The ARIS metamodel and the object libraries (organizational chart and application portfolio) - Object Properties	Ch. 4, 5, 8, 9, 11, 14
Exercises		

Lecture	Topics	Book reference
3	Model a process (part 1) - Fundamentals of process modelling - EPC (Event-Driven-Process-Chain) methodology - Process flow rules	Ch. 7
4	Model a process (part 2) - Detailed process design - Process hierarchy and Model's assignment	Ch. 7, 12, 13
<i>Exercises</i>		
5	Model a process (part 3) - Connecting processes together: process interfaces - Top-Down approach - End to End process navigation	Ch. 12 and 13
6	Process Analysis & Simulation - Impact Analysis - Queries - Process Simulation	Ch. 10 and 16
<i>Exercises</i>		
7	Introduction to Process Mining - Fundamentals of process mining - The future of BPM with AI - Process Data structure	Ch. All
<i>Exercises</i>		
8	Built your own process mining project	

Software used

ARIS Design Platform & ARIS Process Mining available for academic purposes through the subscription to the ARIS **community** (www.ariscommunity.com) by using the Bocconi email account. The temporary license, received after subscribing to ARIS community, allows every student to install ARIS also on his/her personal computer.

Suggested bibliography

- Davis R., Brabander E., *ARIS Design Platform – Getting Started with BPM*, Springer, 2007

Springer Slides, exercises, forums, blogs and articles are available to registered students on the website www.ariscommunity.com.

Available seats

Participation in this activity is limited to **110 participants**. Registrations will no longer be accepted once this limit has been reached or after the registration period has closed.